Carbondale Park District
Financial Statements
December 31, 2017

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# GRAY HUNTER STENN LLP

A PARTNERSHIP OF PROFESSIONAL CORPORATIONS

#### CERTIFIED PUBLIC ACCOUNTANTS

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MARION, ILLINOIS QUINCY, ILLINOIS OAK BROOK, ILLINOIS SYCAMORE, ILLINOIS

#### INDEPENDENT AUDITORS' REPORT

Board of Commissioners Carbondale Park District Carbondale, Illinois

#### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Carbondale Park District, as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Carbondale Park District, as of December 31, 2017, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 34 and 35 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. The Carbondale Park District has omitted management's discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. Our opinion on the basic financial statements is not affected by this missing information. We have applied certain limited procedures to the required supplementary information. in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Carbondale Park District's basic financial statements. The combining general fund type financial statements and the schedule of findings and responses, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining general fund type financial statements are fairly stated in all material respects in relation to the basic financial statements as a whole

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated April 24, 2018, on our consideration of the Carbondale Park District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Carbondale Park District's internal control over financial reporting and compliance.

Marion, Illinois April 24, 2018

# GRAY HUNTER STENN LLP

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MARION, ILLINOIS QUINCY, ILLINOIS DAK BROOK, ILLINOIS SYCAMORE, ILLINOIS

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Commissioners Carbondale Park District Carbondale, Illinois

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Carbondale Park District, as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the Carbondale Park District's basic financial statements, and have issued our report thereon dated April 24, 2018.

#### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Carbondale Park District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Carbondale Park District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Carbondale Park District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Carbondale Park District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Carbondale Park District's Response to Findings

Dray Lenter Stern LLP

The Carbondale Park District's response to the finding identified in our audit is described in the accompanying schedule of findings and responses. The Carbondale Park District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Marion, Illinois April 24, 2018

## Carbondale Park District Statement of Net Position December 31, 2017

	Governmental Activities			
Assets		TAPAPE NO		
Cash	\$	113,367.22		
Restricted Cash		230,072.23		
Investments		8,308.13		
Receivables:				
Due from other governments		9,758.84		
Property taxes receivable		1,805,073.19		
Inventory		8,025.22		
Prepaid expense		128,671.83		
Capital assets, non-depreciable		591,143.00		
Capital assets, net of accumulated depreciation	_	5,281,577.87		
Total Assets	\$	8,175,997.53		
Deferred Outflow of Resources				
Deferred amounts related to net pension liability	\$	263,415.78		
Liabilities				
Accounts payable	\$	39,801.72		
Accrued payroll		35,988.27		
Accrued vacation payable		44,607.80		
Accrued payroll related liabilities		26,207.35		
Accrued Interest payable		9,786.26		
Noncurrent liabilities:				
Due within one year		844,762.95		
Due in more than one year		3,648,733.27		
Net pension liability	_	283,859.00		
Total Liabilities	\$	4,933,746.62		
Deferred Inflow of Resources				
Deferred amounts related to net pension liability	\$	247,648.00		
Unavailable revenue	-	1,660,202.54		
Total Deferred Inflow of Resources	\$	1,907,850.54		
Net Position				
Investment in capital assets, net of related debt	\$	1,101,347.17		
Restricted for debt service		(4,916.31)		
Unrestricted	_	501,385.29		
Total Net Position	\$	1,597,816.15		

See accompanying notes to financial statements.

# Carbondale Park District Statement of Activities For the Year Ended December, 31 2017

			Program Revenu	ies	Net Revenue (Expense)
Functions/Programs	Expenses	Charge for Services	Operating Grants and Contributions	Capital Grants and	Governmental Activities
Governmental Activities:	1	0 12 05 7 05	(A)		
Administration	\$ 421,753.14	\$ 13,503.73	\$ -	\$ -	\$ (408,249.41)
Aquatics	302,841.83	87,076.45		-	(215,765.38)
Recreation	231,594.82	28,459.20		-	(203,135.62)
Alice Wright early childhood care	208,014.96	160,471.02	8,976.41		(38,567.53)
Kids Korner after school care	145,176.42	127,034.13		2	(18,142.29)
Park maintenance	356,329.65	7,024.02	7		(349,305.63)
Athletic field maintenance	237,792.41	5,547.17		7	(232,245.24)
Community service	15,842.99		200	7	(15,842.99)
Golf course	861,469.08	485,193.82	125.00	7	(376,150.26)
Outdoor aquatics center	458,946.93	225,360.04	10,060.33		(223,526.56)
Debt service	179,671.86				(179,671.86)
<b>Total Governmental Activities</b>	\$ 3,419,434,09	\$ 1,139,669.58	\$ 19,161.74	<u>s - </u>	\$ (2,260,602.77)
	General Revenue	es			
	Taxes -		and contract to the		e 052 004 00
		axes, levied for gene			\$ 857,081.32
		axes, levied for debt	service		664,044.41
	Intergovernme				82,087.78
	Investment inc				1,541.42
	Miscellaneous	3			14,247.75
	Total General Re	evenues			\$ 1,619,002.68
	Change in Net Po	osition			\$ (641,600.09)
	Net Position - Be	eginning of Period			2,239,416.24
	Net Position- En	d of Period			\$ 1,597,816.15

# Carbondale Park District Balance Sheet Governmental Funds December 31, 2017

	G	ieneral Fund Types	In	Bond and terest Fund	Total Governmental Funds		
Assets							
Cash	\$	113,367.22	\$	0.51/101/10	\$	113,367.22	
Restricted cash				230,072.23		230,072.23	
Investments		8,308.13		-		8,308.13	
Receivables:						0.750.04	
Due from other governments		9,758.84		770 101 71		9,758.84	
Property taxes receivable		1,032,891.48		772,181.71		1,805,073.19	
Inventory		8,025.22		-		8,025.22	
Due from other funds	_	428,231.53	-		-	428,231.53	
Total Assets	\$	1,600,582.42	\$	1,002,253.94	\$	2,602,836.36	
Liabilities, Deferred Inflow of Resources and Fund Balances							
Liabilities							
Accounts payable	\$	39,801.72	\$		\$	39,801.72	
Accrued payroll		35,988.27				35,988.27	
Accrued vacation payable		44,607.80		7-		44,607.80	
Accrued payroll related expenses		26,207.35		.2		26,207.35	
Due to other funds	_	130,000.00	_	298,231.53	_	428,231.53	
Total Liabilities	\$	276,605.14	\$	298,231.53	\$	574,836.67	
Deferred Inflow of Resources							
Unavailable revenue	\$	951,263.82	\$	708,938.72	\$	1,660,202.54	
Fund Balances							
Nonspendable	\$	8,025.22	\$		\$	8,025.22	
Restricted		1,110,30 5	1.0	(4,916.31)		(4,916.31)	
Unassigned	-	364,688.24	_	730-620	_	364,688.24	
Total Fund Balances	\$	372,713.46	\$	(4,916.31)	\$	367,797.15	
Total Liabilities, Deferred Inflow of							
Resources and Fund Balances	\$	1,600,582.42	\$	1,002,253.94	\$	2,602,836.36	

# Carbondale Park District Reconciliation of Fund Balances of Governmental Funds to the Governmental Activities in the Statement of Net Position December 31, 2017

Total Fund Balances - Governmental Funds	\$ 367,797.15
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not financial resources and therefore	
are not reported as assets in governmental funds.	
Capital assets - cost \$ 12,707,25	4.00
Accumulated depreciation (6,834,533	5,872,720.87
Prepaid expense is recorded in the Statement of Activities when incurred; these costs are	
recorded in governmental funds as expense when paid.	128,671.83
Deferred inflows of resources related to IMRF are not reported in governmental funds.	(247,648.00)
Long-term liabilities, including bonds payable are not due and payable in the current period and therefore are not reported as liabilities in governmental funds. Long-term liabilities at year end consist of:	
Accrued interest payable \$ (9,78)	5.26)
Bonds payable, net of bonds discount (4,493,49	
Deferred outflows of resources related to IMRF are not reported in governmental funds.	263,415.78
Net pension liability for IMRF is not reported in the governmental funds.	(283,859.00)
Total Net Position - Governmental Activities	\$ 1,597,816.15

# Carbondale Park District Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended December 31, 2017

	(	General Fund Types		Bond and terest Fund	Total Governmental Funds		
Revenues		3.2.3.02		Auto Landa			
Property taxes	\$	857,081.32	\$	664,044.41	\$	1,521,125.73	
Intergovernmental revenue		82,087.78				82,087.78	
Golf course revenue		485,193.82		-		485,193.82	
Program and user fees		142,610.57				142,610.57	
Splash park fees		225,360.04				225,360.04	
Child care fees		295,481.56				295,481.56	
Interest income		1,236.05		305.37		1,541.42	
Contributions and grants		16,295.63				16,295.63	
Miscellaneous	_	8,137.45	_	-	_	8,137.45	
Total Revenues	\$	2,113,484.22	\$	664,349.78	\$	2,777,834.00	
Expenditures							
Administration	\$	453,081.72	\$	-	\$	453,081.72	
Aquatics		262,896.02		01.		262,896.02	
Outdoor aquatics center		264,867.15				264,867.15	
Recreation		172,657.25		2		172,657.25	
Alice Wright early childhood care		180,375.48		-		180,375.48	
Kids Komer after school care		136,324.35		-		136,324.35	
Park maintenance		287,394.92				287,394.92	
Athletic field maintenance		197,528.69		4.		197,528.69	
Community service		14,024.84		2		14,024.84	
Golf course		649,768.89		0.		649,768.89	
Capital outlay		5,258.40		2		5,258.40	
Debt service	_	763,325.37		666,495.00	_	1,429,820.37	
Total Expenditures	\$	3,387,503.08	\$	666,495.00	\$	4,053,998.08	
Excess (Deficiency) of Revenues Over Expenditures	\$	(1,274,018.86)	\$	(2,145.22)	\$	(1,276,164.08)	
Other Financing Sources (Uses)							
Proceeds from long-term debt	\$	1,435,710.00	\$		\$	1,435,710.00	
Total Other Financing Sources (Uses)	\$	1,435,710.00	\$		\$	1,435,710.00	
Net Change in Fund Balances	\$	161,691.14	\$	(2,145.22)	\$	159,545.92	
Fund Balances at Beginning of Year	_	211,022.32	_	(2,771.09)	_	208,251.23	
Fund Balances at End of Year	\$	372,713.46	\$	(4,916.31)	\$	367,797.15	

See accompanying notes to financial statements.

# Carbondale Park District Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances With the Statement of Activities For the Year Ended December 31, 2017

Total Net Change in Fund Balances - Governmental Funds			\$ 159,545.92
Amounts reported for governmental activities in the Statement of Activities are different because:			
Governmental funds report capital cutlay as expenditures; in the Statement of Activities these costs are allocated over their estimated useful lives as depreciation.			
Depreciation expense	\$	(424,493.50)	
Capital outlay	_	5,258.40	(419,235.10)
Prepaid expense is recorded in the Statement of Activities when incurred; these costs are			
recorded in governmental funds as expense when paid.			818.80
Long-term debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Position. Repayment of bond principal is an expenditure in the governmental funds, but not in the Statement of Activities where it reduces long-term debt.			
Proceeds from long-term debt	\$	(1,085,710.00)	
Repayments of long-term debt	_	902,333.54	(183,376.46)
Interest on long-term debt in the Statement of Activities differs from the amount reported in the Governmental funds because interest is recognized as an expenditure in the funds when it is due, and			
thus requires the use of current financial resources. In the Statement of Activities, however, interest expense is recognized as the interest accrues, regardless of when it is due.			(2,185.03)
Deferred outflow of resources and net pension liability related to IMRF are not reported in			
governmental funds.			 (197,168.22)
Change in Net Position - Governmental Activities			\$ (641,600.09)

# Carbondale Park District Agency Fund Statement of Changes in Assets and Liabilities For the Year Ended December 31, 2017

Balance December 31, 2016		210	Additions	 Deletions	Balance December 31, 2017		
Lights Fantastic	\$	13,509.59	\$	15,016.48	\$ 7,056.80	\$	21,469.27

#### Carbondale Park District Notes to Financial Statements December 31, 2017

### Note 1. Summary of Significant Accounting Policies

#### A. Reporting Entity

The Carbondale Park District was organized by referendum in 1940 and is governed by a board of five elected commissioners, serving four year terms of office, without compensation, pursuant to the provisions of the Park District Code, Illinois Compiled Statutes, 70 ILCS 1205, 1997.

The Carbondale Park District is located in Southern Illinois and services a population of approximately 25,960. The mission of the District is to enhance the quality of community life by providing recreation and leisure opportunities.

The District offers recreational programs for all age groups, including recreational classes, organized league sports, aquatics programs and classes and community events such as the Sunset Concert series. In addition to the District's many parks and facilities, it also offers an 18 hole top rated public golf course.

The Park District serves a diverse population with a wide range of interests. The programs and services serve infants, preschoolers, youths, teens, adults and seniors, as well as family interests.

The Park District's accounting policies conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units.

The Park District's reporting entity includes the Park District's governing board and all related organizations for which the Park District exercises oversight responsibility.

The Park District has developed criteria to determine whether outside agencies with activities which benefit the citizens of the Park District should be included within its financial reporting entity. The criteria include, but are not limited to, whether the Park District exercises oversight responsibility (which includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations, and accountability for fiscal matters), scope of public services, and special financing relationships.

The Park District's financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989 (when applicable) that do not conflict with or contradict GASB pronouncements to its governmental activities. The Park District does not have business-type activities or proprietary funds on which to apply the pronouncements. The significant accounting policies established in GAAP and used by the Park District are described below.

#### B. Basic Financial Statements

The Park District's basic financial statements include both government-wide (reporting the Park District as a whole) and fund financial statements (reporting the Park District's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business-type. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. The Park District's government-wide activities are governmental activities only.

#### Government-Wide Financial Statements

The Statement of Net Position and the Statement of Activities display information about the Park District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds.

In the government-wide Statement of Net Position, the governmental activities column (a) is presented on a consolidated basis and (b) is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. Interfund receivables/payables resulting from short-term interfund loans are eliminated in the government-wide Statement of Net Position. The Park District's net position is reported in three parts - invested in capital assets, net of related debt; restricted net position; and unrestricted net position. The Park District first utilizes restricted resources to finance qualifying activities. This government-wide focus is more on the sustainability of the Park District as an entity and the change in the Park District's net position resulting from the current year's activities.

The government-wide Statement of Activities presents a comparison between direct expenses and program revenues for each function or program of the Park District's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the Park District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Park District.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### **Fund Financial Statements**

Fund financial statements report detailed information about the Park District.

The accounts of the Park District are organized on the basis of funds, each of which is considered a separate accounting entity. Funds are organized into two major categories: governmental and fiduciary. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures. Resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The focus of governmental fund financial statements is on major funds rather than reporting funds by type. A fund is considered major if it is the primary operating fund of the Park District or meets the following criteria:

- Total assets, liabilities, revenues, or expenditures of that individual governmental fund are at least 10 percent of the corresponding total for all funds of that category or type; and
- b. Total assets, liabilities, revenues, or expenditures of the individual governmental fund are at least 5 percent of the corresponding total for all governmental and enterprise funds combined.

Each major fund is presented in a separate column. Non-major funds are aggregated and presented in a single column. Fiduciary funds are reported by fund type.

The following fund types are used by the Park District:

#### Governmental Fund Types -

These are the funds through which most governmental functions typically are financed. The funds included in this category are as follows:

- a. General Fund Types The General Fund and the Outdoor Aquatics Center Fund are the general operating funds of the Park District. They are used to account for all financial resources devoted to financing the general services that the Park District performs for its citizens, except those required to be accounted for in another fund.
- Debt Service Fund The Debt Service Fund (Bond and Interest Fund) is used to account for the accumulation of resources for, and the payment of, general obligation bond principal, interest, and related costs.

#### Fiduciary Fund Type -

The Fiduciary Fund Type is used to report assets held in a trustee or agency capacity for others and therefore are not available to support Park District programs.

This fund type is as follows:

Agency Fund - Agency fund (Lights Fantastic) is used to account for assets held by the Park District in a trustee capacity or as an agent for individuals, private organizations, other governments, and other funds. The Agency fund is custodial in nature (assets equal liabilities) and does not involve measurement of results of operations. The agency fund is accounted for using the modified accrual basis of accounting.

#### Major and Non-major Funds

The funds are further classified as major or non-major as follows:

<u>Fund</u> <u>Brief Description</u>

Major Governmental:

General Fund Types Accounts for financial resources devoted

to financing the general services that the Park District performs for its citizens.

Bond and Interest Fund Accounts for the accumulation of resources

for the payment of bond principal, interest and

related costs.

Non-Major The Park District has no non-major funds.

#### C. Basis of Accounting

Basis of accounting refers to the point at which revenues or expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

#### Accrual

The governmental activities in the government-wide financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

#### Modified Accrual

The governmental funds financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or within 60 days after year end. Taxpayer-assessed income, gross receipts, and sales taxes are considered "measurable" when in the hands of intermediary collecting governments and are recognized as revenue at that time. Anticipated refunds of such taxes are recorded as liabilities and reductions of revenue when they are measurable and their validity seems certain.

Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt, if any, is recognized when paid.

#### D. Annual Budget Ordinance

The Park District annually passes a budget ordinance which includes all fund types using the cash basis of accounting which is a comprehensive basis of accounting other than generally accepted accounting principles. All unexpended budget amounts lapse at the end of each fiscal year.

Each fund's budget is prepared on a detailed line item basis. Expenditures are budgeted by department and class as follows: personnel services, supplies and services, capital outlay, and debt service. This constitutes the legal level of control. Expenditures may not exceed the budget at this level. Within these control levels, management may transfer budget lines without Board approval.

#### E. Cash and Cash Equivalents

Cash includes cash on hand and cash on deposit with financial institutions that can be withdrawn without prior notice or penalty.

Cash equivalents include short-term, highly liquid investments with original maturities of 90 days or less. State statutes authorize the Park District to invest in obligations of the U. S. Treasury, commercial paper, corporate bonds, repurchase agreements and the State Treasurer's Investment Pool.

#### F. Investments

Investments are stated at fair value. Cash deposits are reported at carrying value which reasonably estimates fair value.

#### G. Receivables

All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

#### H. Inventory and Prepaid Items

Inventory in the general fund consists of expendable supplies of the golf course held for consumption stated on a first-in, first-out basis. It is reported at cost which is recorded as an expenditure at the time individual inventory items are used. Reported inventories of the general fund are equally offset by a fund balance reserve which indicates that they do not constitute available spendable resources.

Prepaid balances are for insurance payments made by the Park District in the current year to provide coverage occurring in the subsequent fiscal year.

#### I. Due To and Due From Other Funds

Interfund receivables and payables arise from interfund transactions and are recorded by all funds affected in the period in which transactions are executed. Interfund receivables and payables are eliminated in the government-wide statement of net position.

#### J. Restricted Assets

The Bond and Interest Fund is required to establish and maintain prescribed amounts of resources (consisting of cash) that can only be used to service outstanding debt.

#### K. Capital Assets

The Park District is required to spread the cost of its capital assets over the assets' useful lives. These capital assets include land, buildings, and related equipment. The depreciation expense amounts charged to each of the functions are in the statement of activities.

The Park District's property, plant and equipment with useful lives of more than one year are stated at historical cost and comprehensively reported in the government-wide financial statements.

Capital assets purchased or acquired with an original cost of \$1,000.00 or more are reported at historical or estimated historical cost, including all ancillary charges necessary to place the asset in its intended location and condition for use. Donated assets are reported at fair market value at the time of acquisition plus all appropriate ancillary costs. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Depreciation on all assets is calculated using the straight-line method. The estimated useful lives of assets are based on local government suggested basis, past experience, or other reliable sources. Useful lives typically will not exceed fifty (50) years. The following estimated useful lives are used for depreciation purposes:

Buildings and improvements 20 - 30 years Furniture and equipment 5 - 15 years

Property, plant and equipment is stated at cost. Where cost could not be determined from the available records, estimated historical cost was used to record the estimated value of the assets. Assets acquired by gift or bequest are recorded at their fair market value at the date of transfer.

#### L. Compensated Absences

For the General Fund, benefit pay is accrued for benefits earned but not taken at December 31, 2017. Vacation time is earned on a hire-date basis.

#### Vacation Days

After one year of employment, employees earn two weeks of vacation. After four years of employment, employees earn three weeks of vacation. After twelve years of employment, employees earn four weeks of vacation. After twenty years of employment, employees earn five weeks of vacation. Vacation is paid at the employee's regular straight time hourly rate.

Vacation days not used during the current year may be carried forward to subsequent years with a maximum accumulation of one week.

Any employee who is separated from Park District employment shall be compensated for all unused vacation time accumulated for the year at the rate of pay at the time of separation.

As of December 31, 2017, the liability for unused vacation is approximately \$44,607.80.

Sick Days

Employees shall accrue sick days at a rate of one day per month up to a maximum of 120 days. Upon termination of employment, unused sick days are not paid.

As of December 31, 2017, the liability for sick leave is approximately \$ 161,850.15.

#### M. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities financial statements. Bond premiums and discounts are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### N. Equity Classifications

Government-Wide Statements:

Equity is classified as net position and displayed in three components:

- a. Invested in capital assets, net of related debt Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- Restricted net assets Consists of net assets with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net assets All other net assets that do not meet the definition of "restricted" or "invested in capital asset, net of related debt."

#### **Fund Statements**

Governmental fund equity is classified as fund balance. Fund balance is further classified as nonspendable, restricted, committed, assigned, and unassigned.

#### Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Park District has deferred outflows related to IMRF pension expense to be recognized in future periods and for pension contributions made after the measurement date. In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Park District reports unavailable/unearned property taxes in this category.

#### P. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows, liabilities and deferred inflows and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

#### Note 2. Property Tax Revenues

Property tax revenues are recorded on the "deferred method." Because of the extraordinarily long period of time between the levy date and the receipt of tax distributions from the County Collector, the property taxes are not "available" to finance current year expenditures. For those funds on the accrual and modified accrual basis, the current year tax levy is recorded as property taxes receivable and unearned revenue under deferred inflow of resources.

The following are the taxes extended and collected, assessed valuations and tax rates levied per \$100.00 of assessed valuation for the calendar years 2014, 2015 and 2016:

	Та	2014 xes Payable in 2015	Та	2015 xes Payable in 2016	Та	2016 xes Payable in 2017	2017 Taxes Payable in 2018
Taxes Extended Real and personal	\$	1,465,946	\$	1,498,218	\$	1,527,038	
Total Taxes Extended	\$	1,465,946	\$	1,498,218	\$	1,527,038	\$ .
Add - Supplements Mobile home taxes	\$	237	\$	29	\$	286	
and interest Tax objections settled		1,937 3,516	_	1,727 3,672		1,394 4,943	
Total Additions	\$	5,690	\$	5,428	\$	6,623	
Total	\$	1,471,636	\$	1,503,646	\$	1,533,661	

	2014 Taxes Payable in 2015		2015 Taxes Payable in 2016		2016 Taxes Payable in 2017		2017 Taxes Payable in 2018
Deduct - Amounts due from trustee program	\$	1,802	\$	1,198	\$	702	
Prior year abatement refund Errors and corrections Forfeitures		(820) 2,913 559		3,182 5,706 16		5,167 6,666	
Total Deductions	\$	4,454	\$	10,102	\$	12,535	
Net Income from Taxes	\$	1,467,182	5	1,493,544	\$	1,521,126	
Assessed Valuation	\$3	01,028,010	\$ 3	306,189,944	\$ 3	310,853,826	\$ *

The following are the tax rate limits permitted and the actual rates levied per \$100.00 of assessed valuation:

Tax Rates	Limit	2014	2015	2016	2017
General Corporate	.1000	.07065	.07631	.07729	
Bonds and Interest	No Limit	.21816	.21620	.21445	
IMRF	No Limit	.02824	.03052	.03094	
Audit	.0050	.00349	.00378	.00383	
Tort Judgements, General Liability	No Limit	.02629	.02841	.02880	
Social Security	No Limit	.03360	.03631	.03681	
Workers Compensation	No Limit	.02458	.02657	.02693	
Recreation	.1200	.05305	.03126	.04050	
Recreation Programs -		1-52.50		2000	
Handicapped	.0400	.02892	.03995	.03169	
Total		48698	.48931	.49124	- *

<sup>\*</sup> Not yet available from Jackson County.

Extensions	2014	2015	2016	
General Corporate Bonds and Interest IMRF Audit Tort Judgements, General Liability Social Security Workers Compensation Recreation Recreation Programs - Handicapped	\$ 212,676 656,723 85,010 10,506 79,140 101,145 73,993 159,695	\$ 233,654 661,983 93,449 11,574 86,988 111,177 81,354 95,715	\$ 240,259 666,626 96,178 11,906 89,526 114,425 83,713 125,896 98,509	
	\$ 1,465,945	\$ 1,498,218	\$ 1,527,038	

Collections include Mobile Home privilege tax for 2016 of \$1,763.05 and 2017 of \$1,393.75.

The Park District's property tax is levied each year on all taxable real property located in the Park District. Property taxes attach as an enforceable lien on property as of January 1 and were payable in two installments on September 26, 2017 and October 26, 2017. The Park District receives significant distributions of tax receipts approximately one month after these due dates. Taxes recorded in these financial statements are from 2015, 2016 and prior tax levies.

#### Note 3. Deposits and Investments

Permitted Deposits and Investments - Statutes authorize the Park District to make deposits and investments in insured commercial banks, savings and loan institutions, obligations of the U.S. Treasury and U.S. Agencies, insured credit union shares, money market mutual funds with portfolios of securities issued or guaranteed by the United States or agreement to repurchase these same obligations, repurchase agreements, short-term commercial paper rated within the three highest classifications by at least two standard rating services, and the Illinois Funds.

A. Custodial Credit Risk Related to Deposits - Custodial credit risk is the risk that, in the event of a bank failure, the Park District's deposits might not be recovered. The Park District does have a deposit policy for custodial credit risk. As of December 31, 2017, \$128,099.31 of the Park District's bank balances of \$386,407.44 were exposed to custodial credit risk as follows:

Uninsured and uncollateralized
Uninsured and collateralized with
securities held by pledging
financial institution

128,099.31

Total \$ 128,099,31

During the year ended December 31, 2017, the depository bank used by the District had pledged \$1,293,057.48 in various securities to secure the District's deposits in excess of the amounts insured by the FDIC. The pledged securities are held by the pledging financial institution's trust department or agent but not in the District's name.

#### Note 4. Defined Benefit Pension Plan

Summary:

Net Pension Liability

Net Pension Liability is reported in the accompanying statement of net position as follows:

Net Pension Liability

Illinois Municipal Retirement Fund

\$ 283,859.00

#### Deferred Inflows and Outflows of Resources

Deferred Inflows and Outflows of Resources are reported in the accompanying statement of net position as follows:

	Net Differences Between Expected and Actual Experience	Employer Contributions	Net Differences Between Projected and Actual Earnings	Change in Assumptions		
Illinois Municipal Retirement Fund	\$ (231,735)	\$ 2,571	\$ 214,031	\$ 30,901		

#### Pension Expense

Pension expenses are included in the accompanying statement of revenues, expense, and changes in net position as follows:

Pension Expense

Illinois Municipal Retirement Fund \$ 281,052

#### Illinois Municipal Retirement Fund -

#### **IMRF Plan Description**

The Park District's defined benefit pension plan for regular employees provides retirement and disability benefits, post retirement increases, and death benefits to plan members and beneficiaries. The Park District's plan is managed by the Illinois Retirement Fund (IMRF), the administrator of a multi-employer public pension fund. A summary of IMRF's pension benefits is provided in the "Benefits Provided" section of this document. Details of all benefits are available from IMRF. Benefit provisions are established by statute and may only be changed by the General Assembly of the State of Illinois. IMRF issues a publicly available Comprehensive Annual Financial Report that includes financial statements, detailed information about the pension plan's fiduciary net position, and required supplementary information. The report is available for download at <a href="https://www.imrf.org">www.imrf.org</a>.

#### Benefits Provided

IMRF has three benefit plans. The vast majority of IMRF members participate in the Regular Plan (RP). The Sheriff's Law Enforcement Personnel (SLEP) plan is for sheriffs, deputy sheriffs, and selected police chiefs. Counties could adopt the Elected County Official (ECO) plan for officials elected prior to August 8, 2011 (the ECO plan was closed to new participants after that date).

All three IMRF benefit plans have two tiers. Employees hired before January 1, 2011, are eligible for Tier 1 benefits. Tier 1 employees are vested for pension benefits when they have at least eight years of qualifying service credit. Tier 1 employees who retire at age 55 (at reduced benefits) or after age 60 (at full benefits) with eight years of service are entitled to an annual retirement benefit, payable monthly for life, in an amount equal to 1-2/3% of the final rate of earnings for the first 15 years of service credit, plus 2% for each year of service credit after 15 years to a maximum of 75% of their final rate of earnings. Final rate of earnings is the highest total earnings during any consecutive 48 months within the last 10 years of service, divided by 48. Under Tier 1, the pension is increased by 3% of the original amount on January 1 every year after retirement.

Employees hired on or after January 1, 2011, are eligible for Tier 2 benefits. For Tier 2 employees, pension benefits vest after ten years of service. Participating employees who retire at age 62 (at reduced benefits) or after age 67 (at full benefits) with ten years of service are entitled to an annual retirement benefit, payable monthly for life, in an amount equal to 1-2/3% of the final rate of earnings for the first 15 years of service credit, plus 2% for each year of service credit after 15 years to a maximum of 75% of their final rate of earnings. Final rate of earnings is the highest total earnings during any 96 consecutive months within the last 10 years of service, divided by 96. Under Tier 2, the pension is increased on January 1 every year after retirement, upon reaching age 67, by the lesser of:

- 3% of the original pension amount, or
- ½ of the increase in the Consumer Price Index of the original pension amount.

#### Employees Covered by Benefit Terms

As of December 31, 2015, the following employees were covered by the benefit terms:

	IMRE
Retirees and Beneficiaries currently receiving benefits	16
Inactive Plan Members entitled to but not yet receiving benefits	27
Active Plan Members	30
Total	73

#### Contributions

As set by statute, the Park District's regular plan members are required to contribute 4.5% of their annual covered salary. The statute requires employers to contribute the amount necessary, in addition to member contributions, to finance the retirement coverage of its own employees. The Park District's annual contribution rate for calendar year 2016 was 9.26 %. For the fiscal year ended December 31, 2017, the Park District contributed \$ 90,260.35 to the plan. The Park District also contributes for disability benefits, death benefits, and supplemental retirement benefits, all of which are pooled at the IMRF level. Contribution rates for disability and death benefits are set by IMRF's Board of Trustees, while the supplemental retirement benefits rate is set by statute.

#### Net Pension Liability

The Park District's net pension liability was measured as of December 31, 2016. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date.

#### Actuarial Assumptions

The following are the methods and assumptions used to determine total pension liability at December 31, 2016:

- The Actuarial Cost Method used was Entry Age Normal.
- The Asset Valuation Method used was Market Value of Assets.
- The Inflation Rate was assumed to be 2.75%.
- Salary Increases were expected to be 3.75% to 14.50%, including inflation.

- The Investment Rate of Return was assumed to be 7.50%.
- Projected Retirement Age was from the Experience-based Table of Rates, specific to the type of eligibility condition, last updated for the 2014 valuation according to an experience study from years 2011 to 2013.
- The IMRF-specific rates for Mortality (for non-disabled retirees) were developed from the RP-2014 Blue Collar Health Annuitant Mortality Table with adjustments to match current IMRF experience.
- For Disabled Retirees, an IMRF-specific mortality table was used with fully generational projection scale MP-2014 (base year 2014). The IMRF-specific rates were developed from the RP-2014 Disabled Retirees Mortality Table, applying the same adjustments that were applied for non-disabled lives.
- For Active Members, an IMRF-specific mortality table was used with fully generational projection scale MP-2014 (base year 2014). The IMRF-specific rates were developed from the RP-2014 Employee Mortality Table with adjustments to match current IMRF experience.
- The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return to the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table as of December 31, 2016:

Asset Class	Portfolio Target Percentage	Long-Term Expected Real Rate of Return
Domestic Equity	38%	6.85%
International Equity	17%	6.75%
Fixed Income	27%	3.00%
Real Estate	8%	5.75%
Alternative Investments	9%	2.65-7.35%
Cash equivalents	1%	2.25%
Total	100%	

#### Single Discount Rate

A Single Discount Rate of 7.50% was used to measure the total pension liability. The projection of cash flow used to determine this single discount rate assumed that the plan members' contributions will be made at the current contribution rate, and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. The single discount rate reflects:

- The long-term expected rate of return on pension plan investments (during the period in which the fiduciary net position is projected to be sufficient to pay benefits), and
- The tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating (which is published by the Federal Reserve) as of the measurement date (to the extent that the contributions for use with the long-term expected rate of return are not met).

For the purpose of the most recent valuation, the expected rate of return on plan investments is 7.50%, the municipal bond rate is 3.78%, and the resulting single discount rate is 7.50%.

### Changes in the Net Pension Liability

Balances at December 31, 2015	Total Pension Liability (A) \$ 4,648,820	Plan Fiduciary Net Position (B) \$ 4,236,369	Net Pension Liability (A)-(B) \$ 412,451
Changes for the year: Service Cost	\$ 98,340	\$ -	\$ 98,340
Interest on the Total Pension Liability	346,863		346,863
Changes of Benefit Terms	100	1.7	
Differences Between Expected and Actual Experience of the Total Pension Liability Changes of Assumptions Contributions – Employer Contributions – Employees Net Investment Income Benefit Payments, including Refunds	(320,816) (5,463)	81,313 40,105 295,174	(320,816) (5,463) (81,313) (40,105) (295,174)
of Employee Contributions Other (Net Transfer)	(133,954)	(133,954) (169,076)	169,076
Net Changes	\$ (15,030)	\$ 113,562	\$ (128,592)
Balances at December 31, 2016	\$ 4,633,790	\$ 4,349,931	\$ 283,859

#### Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the plans net pension liability, calculated using a Single Discount Rate of 7.50%, as well as what the plan's net pension liability would be if it were calculated using a Single Discount Rate that is 1% lower or 1% higher:

	1% Lower	Current Discount	1% Higher
	(6.50%)	(7.50%)	(8.50%)
Net Pension Liability/(Asset)	\$871,827	\$283,859	\$(201,295)

#### Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions

For the year ended December 31, 2017, the Park District recognized pension expense of \$ 281,052. At December 31, 2017, the Park District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Deferred Amounts Related to Pensions	ed Outflows esources	Deferred Inflows of Resources			
Deferred Amounts to be Recognized in Pension Expense in Future Periods Differences between expected and actual experience	\$ 11,930	\$	243,665		
Changes of assumptions	34,884		3,983		
Net Difference between projected and actual earnings on pension plan investments	214,031				
Total Deferred Amounts to be recognized in pension expense in future periods	\$ 260,845	\$	247,648		
Pension Contributions made subsequent to the Measurement Date	\$ 2,571	\$			
Total Deferred Amounts Related to Pensions	\$ 263,416	\$	247,648		

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense in future periods as follows:

Year Ending December 31	Net Deferred Outflows of Resources
2017	\$ 16,178
2018	(7,719)
2019	1,591
2020	3,147
2021	
Thereafter	
Total	\$ 13,197

# Note 5. Capital Assets

The following is a summary of changes in the capital assets for the period:

Governmental Activities	Beginning Balance	Increases	Decreases		Ending Balance
Capital assets not being depreciated: Land Construction in progress	\$ 591,143.00	\$	 \$	 \$	591,143.00
Total Capital Assets Not Being Depreciated	\$ 591,143.00	\$	\$	\$	591,143.00

Capital assets being depreciated:							
Parking lots	\$ 275,679.52	\$		\$	- 2	\$	275,679.52
Building improvements	357,021.02				Ų.	7	357,021.02
Fixtures and equipment	1,605,609.25		5,258.40				1,610,867.65
Buildings	2,936,617.95		-,				2,936,617.95
Vehicles	367,913.00				4		367,913.00
Land improvements	6,568,011.86	_				_	6,568,011.86
Total Capital Assets Being							
Depreciated	\$ 12,110,852.60	\$	5,258.40	\$		\$	12,116,111.00
Less accumulated depreciation for:							
Parking lots	\$ 225,757.28	\$	4,370.80	\$		\$	230,128.08
Building improvements	235,486.81		15,370.11				250,856.92
Fixtures and equipment	1,445,622.14		45,652.35		-		1,491,274.49
Buildings	1,876,811.85		76,036.19		-		1,952,848.04
Vehicles	365,194.42		2,718.58				367,913.00
Land improvements	2,261,167.13	-	280,345.47	-		_	2,541,512.60
Total Accumulated Depreciation	\$ 6,410, 039.63	\$	424,493.50	\$		\$	6,834,533.13
Total Capital Assets Being							
Depreciated, Net	\$ 5,700,812.97	\$	(419,235.10)	\$		\$	5,281,577.87
Governmental Activities Capital							
Capital Assets, Net	\$ 6,291,955,97	\$_	(419,235.10)	5		5	5,872,720.87
Depreciation expense was charged to fund	ctions/programs as follo	ws:					
Governmental activities:							
Administration				\$	9.442.59		
Aquatics					13,043.49		
Outdoor aquatic center					194,079.78		
Recreation					37,016.51		
Alice Wright Early Childhood					1,025.37		
Kids Korner after school care					785.35		
Park maintenance					29.055.60		
Athletic field maintenance					1,469.71		
Community service					1,818.15		
Golf course					136,756.95		
Total Governmental Activities Depreciation	Europea			•	424,493.50		

# Note 6. Changes in Long-Term Debt

The following is a summary of bond and other contractual transactions of the Park District for the year ended December 31, 2017.

# Bonds and Debt Certificates

	De	Bonds Payable ecember 31, 2016		Bonds Issued		Bond Payments		onds Payable cember 31, 2017	Во	irrent Portion ands Payable ember 31, 2017
Governmental-Type Activities - General Obligation Bonds -										
Series 2010B	\$	3,610,000.00	\$			195,000.00		3,415,000.00		200,000.00
Series 2016		658,245.00				658,245.00				
Series 2017A		CALL CALLS		500,000.00				500,000.00		60,000.00
Series 2017B	_	-	-	585,710.00	-		-	585,710.00	-	585,710.00
	S	4,268,245.00	\$	1,085,710.00	\$_	853,245.00	\$	4,500,710.00	\$	845,710.00
Less: Discount on bonds							_	(7,213.78)	-	(947.05)
							\$	4,493,496.22	\$_	844,762.95

General Obligation Bonds payable at December 31, 2017, are comprised of the following individual issues:

#### General Obligation -

\$4,500,000.00 General Obligation Alternative Revenue Source Bonds, Series 2010B, dated November 1, 2010, due in annual principal installments ranging from \$165,000.00 to \$340,000.00; through December 15, 2030; interest rate is variable from 3.00% to 4.75%.

\$ 3,415,000.00

\$500,000.00 General Obligation (Limited Tax) Park Bonds, Series 2017A, dated July 15, 2017, due in annual principal installments ranging from \$60,000.00 to \$80,000.00; through December 15, 2024; interest rate is 3.50%.

500,000.00

\$585,710.00 General Obligation (Limited Tax) Park Bonds, Series 2017B dated October 23, 2017, due in an annual principal installment of \$585,710.00 on November 15, 2018, interest rate is 1.50%.

585,710.00

Total General Obligation Bonds Payable

\$ 4,500,710.00

Less - Discount on bonds

(7,213.78)

\$ 4,493,496.22

As of December 31, 2017, \$ 230,072.23 is available in the Bond and Interest Fund to service General Obligation Bonds.

The annual requirements to amortize all debt outstanding as of December 31, 2017, including interest payments of \$1,280,651.83 for General Obligation Bonds are as follows:

Year Ending	General
December 31,	Obligation
2018	\$1,031,645.49
2019	436,221.26
2020	438,476.26
2021	434,226.26
2022	434,481.26
2023	434,786.26
2024	439,556.26
2025	355,056.26
2026	352,906.26
2027	354,956.26
2028	356,312.50
2029	356,587.50
2030	356,150.00
	\$5,781,361,83

#### Other Contractual Liabilities

The following is a summary of other contractual liability transactions for governmental-type activities of the Park District for the year ended December 31, 2017:

		Balance						Balance		Current	
	Dece	mber 31, 2016	5 1.5	Additions	Pa	ayments	Dece	mber 31, 2017		Portion	
Governmental-Type Activities -											
Accrued vacation	\$	39,781.12	\$	4,826.68	\$		\$	44,607.80	\$		-
First Southern Bank, Line of Credit		49,088.54				49,088.54		-			-
Banterra Bank, Tax Anticipation											
Warrants			1	350,000.00	3	350,000.00	_	_	_		-
Total	\$	88,869,66	\$	354,826.68	\$ 3	399,088.54	\$_	44,607.80	5		=

The annual requirements to amortize all other contractual liabilities of government-type activities as of December 31, 2017 including interest payments of \$ 0.00 are as follows:

Year Ending	First Southern	Banterra
December 31,	Bank	Bank
2018	\$ -	\$ -

#### Note 7. Fund Balance Reporting

According to Government Accounting Standards, fund balances are to be classified into five major classifications; nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance.

#### A. Nonspendable Fund Balance

The nonspendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, for example inventories and prepaid amounts.

At December 31, 2017, the nonspendable fund balance consisted of the District's inventory.

#### B. Restricted Fund Balance

The restricted fund balance classification refers to amounts that are subject to outside restrictions, not controlled by the entity. Things such as restrictions imposed by creditors, grantors, contributors, or laws and regulations of other governments, or imposed by law through constitutional provisions or enabling legislation. The Park District has the following restricted fund balance:

Restricted for debt service. This was created to segregate a portion of the fund equity account for debt service, including both principal payments and interest payments. The restriction was established to satisfy legal restrictions imposed by various bond agreements.

#### C. Committed Fund Balance

The committed fund balance classification refers to amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the District's highest level of decision making authority (the governing board). Those committed amounts cannot be used for any other purpose unless the District removes or changes the specified use by taking the same type of formal action it employed to previously commit those amounts.

At December 31, 2017, there are no committed fund balances.

#### D. Assigned Fund Balance

The assigned fund balance classification refers to amounts that are constrained by the government's intent to be used for a specific purpose, but are neither restricted or committed. Intent may be expressed by (a) the governing board itself or (b) the finance committee or by the executive director when the governing board has delegated the authority to assign amounts to be used for specific purposes.

At December 31, 2017, there are no assigned fund balances.

#### E. Unassigned Fund Balance

The unassigned fund balance classification is the residual classification for amounts in the General Fund Types for amounts that have not been restricted, committed, or assigned to specific purposes within the General Fund and Outdoor Aquatic Center Fund.

#### F. Expenditures of Fund Balance

Unless specifically identified, expenditures act to reduce restricted first, then committed balances, next assigned balances, and finally act to reduce unassigned balances. Expenditures for a specifically identified purpose will act to reduce the specific classification of fund balance that is identified.

	Ge	eneral Fund		Bond and erest Fund	Aqua Center	tics	Go	vernmental Funds
Fund Balances								
Nonspendable	\$	8,025.22	\$	-	\$	-	\$	8,025.22
Restricted for -								
Debt service		-		(4,916.31)		0.50		(4,916.31)
Committed						-		
Assigned		+		14				
Unassigned	1	486,465.61	_	-	_(121,	777.37)	-	364,688.24
Total Fund Balances	\$	494,490.83	\$	(4,916.31)	\$ (121.	777.37)	\$	367,797.15

#### Note 8. Deficit Fund Equity

There was a deficit fund equity as of December 31, 2017 in the Bond and Interest Fund and Outdoor Aquatics Center Fund.

#### Note 9. Components of Restricted Assets

Governmental Funds

Bond and Interest

Cash

\$ 230,072.23

Restricted assets of the Bond and Interest are for debt service.

#### Note 10. Interfund Transactions

During the course of normal operations, the Park District has transactions between funds. Individual fund interfund receivable and payable balances at December 31, 2017 arising from these transactions were as follows:

<u>Fund</u>	Interfund Receivable	Interfund <u>Payable</u>
General Fund	\$ 428,231.53	\$ -
Bond and Interest Fund	======================================	298,231.53
Outdoor Aquatics Center Fund		130,000.00
<u>Total</u>	\$ 428,231.53	\$ 428,231.53

There were no operating transfers within the reporting entity.

## Note 11. Risk Management

The Park District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance.

Significant losses are covered by commercial insurance for all major programs: property, liability, and workers' compensation. During the period ended December 31, 2017, there were no significant reductions in coverage. Also, there have been no settlement amounts which have exceeded insurance coverage in the past three years.

#### Note 12. Contingencies

#### Litigation

The Park District is party to various legal proceedings which normally occur in governmental operations. These legal proceedings are not likely to have a material adverse impact on the affected funds of the Park District.

#### Grants

In the normal course of operations, the Park District receives grant funds from various federal and state agencies. The grant programs are subject to audit by agents of the granting authority, the purpose of which is to ensure compliance with conditions precedent to the granting of funds. Any liability for reimbursement which may arise as the result of these audits is not believed to be material.

#### Note 13. Legal Debt Margin

Assessed Valuation - Tax Levy Year 2016	\$ 3	304,670,801.00
Statutory debt limitation as defined in Chapter 105, Section 6-2, Illinois Revised Statutes of 1997 (2.875% of assessed valuation)	\$	8,759,285.53
Outstanding Debt: Bonds - General obligation	_	4,500,710.00
Legal Debt Margin	\$	4,258,575,53

### Note 14. Lease Obligations

The Park District is obligated under certain leases accounted for as operating leases. Operating leases do not give rise to property rights or lease obligations, and therefore, the results of the lease agreements are not reflected in the Park District's asset or liability accounts.

The Park District has entered into an operating lease which is subject to annual appropriations. For the year ended 2017, rentals approximated \$2,517.76 for such lease. This lease primarily supports general fund activities.

Required Supplemental Information

# Carbondale Park District Budget and Actual (with Variances) General Fund Types For The Year Ended December 31, 2017

		Budgeted	Amo	unts	- 7	active section		ariance with nal Budget -
		Original		Final		ctual Amounts, udgetary Basis		Positive (Negative)
Revenues	-	Original	-	rittai	-	dugetal y Dasis	-	(Negative)
Property taxes	5	917,550.00	\$	917,550.00	5	829,307.90	5	(88,242.10)
Intergovernmental revenue		86,925.00		86,925.00		86,695.45		(229.55)
Golf course revenue		617,700.00		617,700.00		485,193.82		(132,506.18)
Program and user fees		167,613.00		167,613.00		142,610.57		(25,002.43)
Splash park fees		300,000.00		300,000.00		225,360.04		(74,639.96)
Child care fees		302,446.00		302,446.00		299,333.47		(3,112.53)
Interest income		1,000.00		1,000.00		1,235.14		235.14
Contributions and grants		25,000.00		25,000.00		16,129.83		(8,870.17)
Miscellaneous	-	12,000.00	_	12,000.00	_	8,303.25	-	(3,696.75)
Total Revenues	5	2,430,234.00	\$	2,430,234.00	\$	2,094,169.47	5	(336,064.53)
Expenditures								
Administration	\$	481,474.00	\$	481,474.00	S	448,248.41	5	33,225.59
Aquatics		262,249.00		262,249.00		258,854.41		3,394.59
Outdoor aquatics center		273,734.00		273,734.00		263,579.06		10,154.94
Recreation		194,483.00		194,483.00		168,428.27		26,054.73
Alice Wright early childhood care		175,774.00		175,774.00		181,837.68		(6,063.68)
Kids Korner after school care		121,432.00		121,432.00		136,109.61		(14,677.61)
Park maintenance		333,742.00		333,742.00		287,679.77		46,062.23
Athletic field maintenance		232,284.00		232,284.00		196,199.01		36,084.99
Community service		15,554.00		15,554.00		13,721.62		1,832.38
Galf course		673,112.00		673,112.00		640,860.69		32,251.31
Debt service		709,134.00		709,134.00		763,325.37		(54,191.37)
Capital outlay	_	7,200.00	_	7,200.00	-	5,258.40	_	1,941.60
Total Expenditures	\$	3,480,172.00	5	3,480,172.00	5	3,364,102.30	\$	116,069.70
Excess (Deficiency) of Revenues Over Expenditures	s	(1,049,938,00)	\$	(1,049,938.00)	s	(1,269,932.83)	\$	(219,994.83)
Other Financing Sources (Uses)								
Transfer to other funds		Acres de				(219,267.11)		(219,267.11)
Proceeds from long-term debt	_	1,015,000.00	_	1,015,000.00	_	1,435,710.00	=	420,710.00
Net Change in Fund Balances	S	(34,938.00)	\$	(34,938.00)	5	(53,489.94)	S	(18,551.94)

# Carbondale Park District Notes to Required Supplemental Information December 31, 2017

The Park District annually passes a budget ordinance which includes all fund types using the cash basis of accounting. All unexpended budget amounts lapse at the end of each fiscal year.

Each fund's budget is prepared on a detailed line item basis. Expenditures are budgeted by department and class as follows: personnel services, supplies and services, capital outlay, and debt service. This constitutes the legal level of control. Expenditures may not exceed the budget at this level. Within these control levels, management may transfer budget lines without Board approval.

The Park District follows these procedures in establishing the budgetary date reflected in the financial statements:

- Prior to December 31, the District Director submits to the Commissioners of the Park Board a
  proposed operating budget for the fiscal year that commenced January 1. The operating budget
  includes proposed expenditures and the means of financing them.
- A public hearing is conducted to obtain taxpayer comments.
- 3. Prior to the third Tuesday in September, the budget is legally enacted through the passage of an ordinance in accordance with FOILCS 1205/1-1 through 13-9e, Illinois Compiled Statutes.
- The Director is authorized to transfer budgeted amounts between departments within any department or business unit; however, any revisions that alter the total expenditures of any fund must be approved by the Commissioners of the Park Board.
- 5. Formal budgetary integration is employed as a management control device during the period for the General Fund, Bond and Interest Fund, and Outdoor Aquatics Fund.
- The budget for the Park District is adopted using the cash basis of accounting. In addition, bond
  and loan proceeds are treated as other financing sources and bond and loan principal payments
  are treated as expenditures.

The fund financial statements and required supplemental information in this report are prepared on the modified accrual basis (GAAP). The budget is prepared using the cash basis of accounting. The following schedule reconciles the difference between the legally enacted budget and the following fund expenditure for the general fund types:

Expenditures	ì	Actual on GAAP Basis		djustment to udget Basis	Ē	Actual on Budget Basis		Budget		Variance Over (Under)
Administration	\$	453,081.72	\$	(4,833.31)	\$	448,248.41	\$	481,474.00	\$	(33,225.59)
Aquatics		262,896.02		(4,041.61)		258,854.41		262,249.00		(3,394.59)
Outdoor aquatics center		264,867.15		(1,288.09)		263,579.06		273,734.00		(10, 154.94)
Recreation		172,657.25		(4,228.98)		168,428.27		194,483.00		(26,054.73)
Alice Wright early childhood care		180,375.48		1,462.20		181,837.68		175,774.00		6,063.68
Kids Korner after school care		136,324.35		(214.74)		136,109.61		121,432.00		14,677.61
Park maintenance		287,394.92		284.85		287,679.77		333,742.00		(46,062.23)
Athletic field maintenance		197,528.69		(1,329.68)		196,199.01		232,284.00		(36,084.99)
Community service		14,024.84		(303.22)		13,721.62		15,554.00		(1,832.38)
Golf course		649,768.89		(8,908.20)		640,860.69		673,112.00		(32,251.31)
Debt service		763,325.37		-		763,325.37		709,134.00		54,191.37
Capital Outlay	-	5,258.40	_		-	5,258.40	_	7,200.00	5.3	(1,941.60)
Total Expenditures	\$3	3,387,503.08	\$_	(23,400.78)	\$3	3,364,102.30	\$3	3,480,172.00	\$	(116,069.70)

#### Carbondale Park District

# Multiyear Schedule of Changes in Net Pension Liability and Related Ratios

# Illinois Municipal Retirement Plan

#### Last Ten Calendar Years

	2016	2015	2014
Calendar Year Ending December 31, Total Pension Liability Service Cost	\$ 98,340	\$ 105,435	\$ 95,500
Interest on the Total Pension Liability Benefit Changes	346,863	323,704	297,729
Difference between Expected and Actual Experience Assumption Changes Benefit Payments and Refunds	(320,816) (5,463) (133,954)	25,074 5,699 (148,862)	(41,186) 135,661 (143,805)
Net Change in Total Pension Liability	\$ (15,030)	\$ 311,050	\$ 343,899
Total Pension Liability – Beginning	4,648,820	4,337,770	3,993,871
Total Pension Liability – Ending (a)	\$ 4,633,790	\$ 4,648,820	\$ 4,337,770
Plan Fiduciary Net Position Employer Contributions Employee Contributions Pension Plan Net Investment Income Benefit Payments and Refunds Other	\$ 81,313 40,105 295,174 (133,954) (169,076)	\$ 99,790 53,547 21,486 (148,862) (84,608)	\$ 103,873 42,337 245,723 (143,805) 19,838
Net Change in Plan Fiduciary Net Position	\$ 113,562	\$ (58,647)	\$ 267,966
Plan Fiduciary Net Position – Beginning	4,236,369	4,295,016	4,027,050
Plan Fiduciary Net Position - Ending (b)	\$ 4,349,931	\$ 4,236,369	\$ 4,295,016
Net Pension Liability/(Asset) - Ending (a)-(b)	\$ 283,859	\$ 412,451	\$ 42,754
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	93.87%	91.13%	99.01%
Covered Valuation Payroll	\$ 878,120	\$ 950,823	\$ 937,486
Net Pension Liability as a Percentage of Covered Valuation Payroll	32.33%	43.38%	4.56%

Additional years will be added to the schedule annually until 10 years of data is presented.

See accompanying notes to financial statements.

#### Carbondale Park District

# Multiyear Schedule of Contributions - Last 10 Calendar Years

# Illinois Municipal Retirement Fund

Calendar Year Ending December 31,	De	Actuarially Determined Contribution		Actual Contribution		Contribution Deficiency (Excess)		Covered /aluation Payroll	Actual Contribution as a % of Covered Valuation Payroll
2016	\$	81,314	\$	81,313	\$	1	\$	878,120	9.26%
2015		99,171		99,790		(619)		950,823	10.50%
2014		106,957		103,873		3,084		965,312	10.76%

Additional years will be added to the schedule annually until ten years of data is presented. See accompanying notes to financial statements.

Other Supplemental Information

## Carbondale Park District Combining Balance Sheet General Fund Types December 31, 2017

	Age	Outdoor uatics Center Fund		General Fund	General Fund Types		
Assets	•	0.000.70		101 100 50	•	440 007 00	
Cash	\$	9,206.72	\$	104,160.50	\$	113,367.22	
Receivables:		-		8,308.13		8,308.13	
Due from other governments				9,758.84		9,758.84	
Property taxes receivable		-		1,032,891.48		1,032,891.48	
Inventory				8,025.22		8,025.22	
Due from other funds				428,231.53		428,231.53	
Total Assets	\$	9,206.72	\$	1,591,375.70	\$	1,600,582.42	
Liabilities, Deferred Inflow of Resources and Fund Balances							
Liabilities							
Accounts payable	\$	984.09	\$	38,817.63	\$	39,801.72	
Accrued payroll				35,988.27		35,988.27	
Accrued vacation payable		4		44,607.80		44,607.80	
Accrued payroll related expenses		4 - 4 - 1		26,207.35		26,207.35	
Due to other funds	_	130,000.00		0.00	_	130,000.00	
Total Liabilities	\$	130,984.09	\$	145,621.05	\$	276,605.14	
Deferred Inflow of Resources							
Unavailable revenue	\$		\$	951,263.82	\$	951,263.82	
Fund Balances							
Nonspendable	\$		\$	8,025.22	\$	8,025.22	
Unassigned	_	(121,777.37)	_	486,465.61	-	364,688.24	
Total Fund Balances	\$	(121,777.37)	\$	494,490.83	\$	372,713.46	
Total Liabilities, Deferred Inflow of							
Resources and Fund Balances	\$	9,206.72	\$	1,591,375.70	\$	1,600,582.42	

# Carbondale Park District Combining Statement of Revenues, Expenditures and Changes in Fund Balances General Fund Types For the Year Ended December 31, 2017

	Aqu	Outdoor uatics Center Fund	_	General Fund	(	General Fund Types
Revenues						
Property taxes	\$		\$	857,081.32	\$	857,081.32
Intergovernmental revenue		*		82,087.78		82,087.78
Golf course revenue				485,193.82		485,193.82
Program and user fees				142,610.57		142,610.57
Splash park fees		225,360.04		150		225,360.04
Child care fees				295,481.56		295,481.56
Interest income		151.00		1,085.05		1,236.05
Contributions and grants		16,129.83		165.80		16,295.63
Miscellaneous	-	8,137.45	-		_	8,137.45
Total Revenues	\$	249,778.32	\$	1,863,705.90	\$	2,113,484.22
Expenditures						
Administration	\$	- 2	\$	453,081.72	\$	453,081.72
Aquatics				262,896.02		262,896.02
Outdoor aquatics center		264,867.15				264,867.15
Recreation		a resche		172,657.25		172,657.25
Alice Wright early childhood care				180,375.48		180,375.48
Kids Korner after school care		2		136,324.35		136,324.35
Park maintenance				287,394.92		287,394.92
Athletic field maintenance				197,528.69		197,528.69
Community service				14,024.84		14,024.84
Golf course				649,768.89		649,768.89
Capital outlay				5,258.40		5,258.40
Debt service		53,772.81	_	709,552.56		763,325.37
Total Expenditures	\$	318,639.96	\$	3,068,863.12	\$	3,387,503.08
Excess (Deficiency) of Revenues Over Expenditures	\$	(68,861.64)	\$	(1,205,157.22)	\$	(1,274,018.86)
Other Financing Sources (Uses)						
Proceeds from long-term debt	\$		\$	1,435,710.00	\$	1,435,710.00
Total Other Financing Sources (Uses)	\$		\$	1,435,710.00	\$	1,435,710.00
Net Change in Fund Balances	\$	(68,861.64)	\$	230,552.78	\$	161,691.14
Fund Balances at Beginning of Year	_	(52,915.73)		263,938.05		211,022.32
Fund Balances at End of Year	\$	(121,777.37)	\$	494,490.83	\$	372,713.46

See accompanying notes to financial statements.

#### Carbondale Park District Schedule of Findings and Responses for the Year Ended December 31, 2017

#### 06-3 Finding -

When gift certificates are issued at the golf course the revenue is posted to miscellaneous shop income and when redeemed offset to the same account.

#### Recommendation -

When the gift certificates are sold, they should be coded to deferred revenue. Then, when the gift certificates are redeemed, they should offset the deferred revenue and the sale of the merchandise purchased should be recorded.

#### Management Response -

The Park District chooses to post revenues at the time of purchase.

#### 08-2 Finding -

In the recreation department, the current software program is only utilized for pre-registered individuals.

#### Recommendation -

Recreation department needs to enter walk-in and late registrations also for better documentation of revenue and enrollment of programs.

#### Management Response -

The Park District has not been able to find a good format or system to implement this.

#### 12-2 Finding -

It appears that a substantial number of the payables are being recorded in the wrong period. In a few instances, payables were recorded when not necessary or not recorded at all.

#### Recommendation -

It is recommended to develop a consistent policy to record payables in the correct period and for the correct amount. When a bill is paid subsequent to year end, a determination should be made as to whether the amount was owed prior to year end. If the amount was owed prior to year end, the invoice should be put into accounts payable. Accounts payable should be reconciled at least quarterly.

#### Management Response -

This will be implemented for the next fiscal year.

#### 13-1 Finding -

Interest paid and compounded on the certificate of deposit is not posted to the general ledger.

#### Recommendation -

Interest earned and compounded should be posted to the general ledger.

#### Management Response -

Interest will be posted to the general ledger.

#### Carbondale Park District Schedule of Findings and Responses for the Year Ended December 31, 2017

#### 17-1 Finding -

It appears cash for the general fund is being adjusted some months and not being reconciled to the general ledger.

#### Recommendation -

The bank statement should be reconciled to the general ledger monthly and not plugged to balance.

#### Management Response -

Management will discuss with responsible personnel.

#### 17-2 Finding -

We are finding numerous checks with the same check numbers being used in QuickBooks.

#### Recommendation -

Greater care in numbering checks should be taken in the QuickBooks program.

#### Management Response -

Greater care will be taken in entering check numbers.

#### 17-3 Finding -

The billing information and balances in the Procare software for child care should be updated periodically. We noticed several old accounts with outstanding balances still in the system for the Procare childcare software.

#### Recommendation -

The billing information and balances in the Procare software for child care should be updated periodically.

#### Management Response -

Additional training will be provided as needed to address this matter.

#### 17-4 Finding -

We noticed during the year, payroll tax deposits being paid late.

#### Recommendation -

Payroll tax deposits should be paid timely to avoid interest and penalties.

#### Management Response -

Payroll deposits are being handled in a more timely manner now.

#### Carbondale Park District Schedule of Findings and Responses for the Year Ended December 31, 2017

#### 17-5 Finding -

The tracking system for vacation and sick days is done manually on paper.

#### Recommendation -

Since QuickBooks is being used for payroll, it has the capability for tracking vacation and sick days.

#### Management Response -

QuickBooks system will be tested for efficiency while continuing the manual system.

#### 17-6 Finding -

Departments that are handling cash receipts need to be identifiable to specific cash handlers.

#### Recommendation -

Separation of duties among different people will minimize the risk of errors and decrease opportunity for fraudulent activity. Management needs to continually review cash handling processes to ensure they are being followed, train staff, and investigate unusual activity.

#### Management Response -

Cash handling procedures will be strengthened to minimize the opportunities for fraudulent activity.